

Requirements

When you develop software, do you have written requirements?

- need to have an agreement between the developers and the clients about what features the software will deliver...
- verbal agreements are subject to misunderstanding

Formats:

- checklist of features
- sample screen shots
- scenarios, stories, use cases

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Use Cases

Scenario-based requirements process:

- Ivar Jacobson, Ericsson, 1980s
- became part of the Rational Unified Process in the late 1990s
- #1 use cases expert: Alistair Cockburn

Focus on functional requirements

- "what" the system will do... not "how"
- describe the interactions between the system and its users
- A use case is "a set of scenarios that describe externally-visible behavior that delivers positive value to one or more actors."

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Use Case Terminology

Actors:

The people or external computer systems that will communicate with your

Goals:

• The things that the Actors want to achieve.

Use Case Title:

Each Goal turns into a Use Case Title, which is a verb phrase that describes what the actor wants to do.

Use Case Body:

• A bunch of things that describe the "joint requirements" of the system and its actors: main sunny-day scenario, preconditions, postconditions, frequency, performance, business rules, notes.

Non-use-case requirements:

Use Cases are usually only one-third of the volume of requirements. You also need business rules, computational algorithms, constraints, user interface guidelines and prototypes, and non-functional requirements.

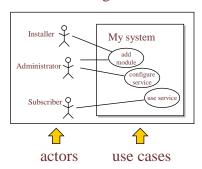
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Some basic concepts

A use case diagram



A simple text use case

Use Case Title: Withdraw cash Main Scenario:

- 1. User inserts his/her ATM card
- 2. System reads and validates the card information
- 3. User selects transaction and enters transaction details
- 4. System validates transaction details
- 5. User collects cash and withdraws card
- 6. System updates the account and resets the system

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Some basic concepts

Systems Requirements Document

- A bunch of paper documentation that spells out what the system must do
 - Problem: requirements are often too long and tedious, yet still very incomplete
 - The requirements need to explain the behavior that the users really need to use

Traditional

lots of "shall" statements

New (with use cases)

short "stories" that outline each user goal



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Important rules in the format of use case documentation

- 1. For each use case, write a "sunny-day scenario" (a scenario where everything works well).
- 2. You can add failure branches later:
 - pieces of scenarios that describe how to recover from failing
 - pieces of scenarios that describe how to clean up when a scenario can't reach its goal
 - but don't spend a lot of time on failures until you write and review the success scenarios.

Use case writing is an iterative process...

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Notes on use case format

Use cases are "scenario-based requirements"

- Use cases are a way to explain what the system must do, based on a set of small stories
- Each story has a "cast of characters" (the "system" and the "actors")
- Each story starts from a set of initial conditions
 - it finishes with one of the actors "achieving a goal"
 - or it finishes with the actor "giving up" (abandoning the goal because of failures)

Use cases are the easiest way to describe functional requirements

in a language that makes sense to developers and users

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Important rules in the format of use case documentation

- 3. Make it clear "who has the ball" at each step of a scenario.
 - Use active voice in each step.
 - The "subject" of each sentence is either the name of an actor or it is "the system".
- 4. How many use cases is enough? Make sure you cover all of the main goals of each of the actors.
 - Ask if there is an actor who will be upset of they get a system that *only* performs the functions in each of the use cases.

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Use case format example

- Goal: Buy a book on the web
- Who wants to do it? A Customer
- What do they need? A web connection and a credit card
- How to they start? Go to http://www.amazon.com
- What is the normal sequence of events?
 - 1. Customer clicks on search, types in a title
 - 2. System displays a list of books that match
 - 3. Customer chooses a book from the list, clicks on "buy this book"
 - 4. System prompts the user for credit card and delivery details
 - 5. Customer provides the requested information
 - 6. System checks that the credit card is valid
 - 7. System displays the finished order, sends the order number to the Customer

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More notes on use case format

Search for the actors: think about the most important "users" of the system

customers, administrators, repair people

Goals: Choose goals that the actors really care about

- try for goals that can be achieved by the user and the system working together in "one sitting" (2 to 20 minutes)
- if the goals are too fine-grained, your requirements will be very thick and complicated

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Brainstorm actors and use case titles

System: remote control for a satellite TV system

- Actors:
 - Couch potato
- Goals:
 - Select a program to watch
 - Record a program

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Write a use case

Take one of the goals and write the main scenario

Then think about what can go wrong (failure scenarios)

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Important rules in the *process* of use case documentation

- Talk to as many people as possible users, stakeholders (especially the people who will pay the bill), architects, testers, and trainers.
- Work in four stages:
 - Define the initial actor list and initial list of "goals" (use case titles).
 - Write down sunny-day scenarios for the most important use cases, and review these scenarios with users/stakeholders.
 - Start filling in the missing parts: missing goals (new actors and use case titles), alternative success scenarios, performance constraints, business rules.
 - Analyze the most important failure cases.

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Notes on use case process

What is a "failure scenario"?

- it is a description of how the system can fail
 - one of the steps of the main scenario fails, the system performs a smooth shutdown
 - one of the steps fails, the system "recovers"
 - failure might be caused by a user (invalid input)
 - failure could be resource exhaustion (ATM runs out of cash, airline website sells the last airline seat)
 - failure could be a real external failure (power outage, network failure, virus)
- Important: don't overdo the failure scenarios...

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Notes on use case process

What is a "business rule"?

- it is some fact about the system that doesn't fit into a scenario or a scenario step
 - some fact about the "structure" of the problem domain
 - "the system shall have a color display"
 - · action triggering and action restricting rules
 - "the system will go into power-save mode if there is no activity in 15 minutes"
 - computational algorithms
 - "the next operation will be selected using the XYZ algorithm"
- Business rules can be in a separate section of the requirements documentation, with a link to the pertinent use cases

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Important rules in the process of use case documentation

- 3. Within the four stages try figure out when to leave out some of the details.
 - A requirements document should be "accurate" (it should contain correct information) even if it isn't extremely "precise" (it might not contain lots of detail).
 - It is dangerous to put details into the requirements documentation when the details aren't really required.
 - The scenarios are supposed to describe the *essential* behavior.
- Write down "things that you don't know yet" throughout the use case writing process.
 - One of the most important things about use cases they help you discover questions that you need to discuss with users and stakeholders.

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Important rules for reviewing use cases

- 1. There are two important kinds of reviewers:
 - users/stakeholders: they are looking for things that might be missing in the requirements
 - technical users of the requirements (architects, designers, coders, and testers): they want the requirements to be complete and unambiguous
 - in a large company: "testers are your friends" testers provide the most important feedback in use case reviews
- 2. Pretend to be one of the actors can you write the first chapter of the user manual from the use cases?

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One format for documenting a use case

Main scenario - extensions - variations

- Each use case has one "main scenario" (sunny-day behavior, describes the events from the beginning state to the "successful completion of the goal")
- Extensions:
 - for each place where a step might fail, define a separate small branch scenario
 - Extension 4a. Book is out of stock
 - 4a1. System displays "out of stock" indication, asks customer if he/she would like to back-order
 - 4a2. Customer says yes, fills in customer information
 - 4a3. System records order
- A single use case might have six or seven extensions for different kinds of failures

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Failures scenarios and extensions

Have you ever used an "unforgiving" system?

- Any time you make a mistake, you have to cancel and go back to the beginning?
- Or you don't receive any notification of input errors, so at some point in the middle of the scenario, the system hangs

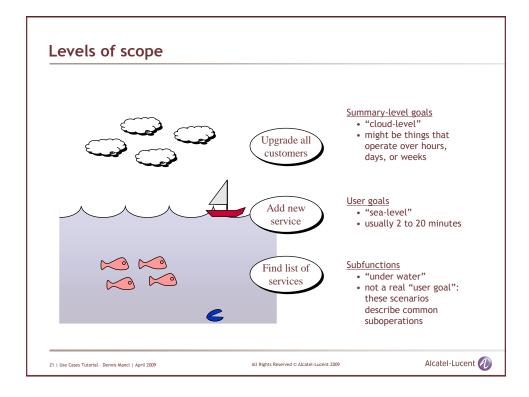
How could this situation be avoided?

- Include the most important failure scenarios in the requirements...
- Perform some analysis to find the most common scenarios (and the most common user problems)

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Example of use case levels of scope

Simple example: sunny-day scenario for "Order a book from an Internet bookseller"

Main scenario

- 1. Customer navigates to bookseller's website
- 2. Website displays a list of books to choose from
- Customer navigates to his/her choice of books, clicks on that book
- 4. Website displays the details of the selected book
- 5. Customer clicks on "add to shopping cart" and "check out"
- 6. Website displays total bill (book price plus tax and shipping cost); prompts for shipping and payment information
- 7. Customer enters address and credit card information
- 8. Website commits the purchase Website displays the "order number" of the purchase to the Customer and sends a confirmation email

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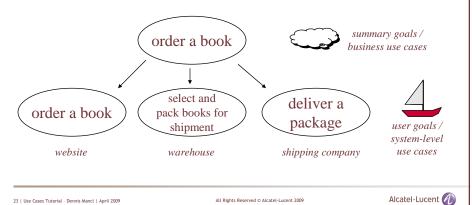
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Levels of scope

There is a "cloud-level" use case which starts with the Customer ordering a book on the website and ends with the delivery of the book to the Customer

- Three "system-level" use cases (website, warehouse, shipping company)
- Question: Who are the actors and what are the goals in each "domain"?



Good books on use cases

Writing Effective Use Cases by Alistair Cockburn

Use Cases: Requirements in Context by Daryl Kulak and Eamonn Guiney

Patterns for Effective Use Cases by Steve Adolph and Paul Bramble

Use Case Modeling by Kurt Bittner and Ian Spence

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Good articles on use cases

Alistair Cockburn's use case pages

http://alistair.cockburn.us/Structuring+use+cases+with+goals

Article: "Structuring Use Cases with Goals" - it is a "theory of use cases" which originally appeared in Journal of Object Oriented Programming in two parts (Sept.-Oct. 1997 and Nov.-Dec. 1997).

Alistair Cockburn's use case template (for text-style use cases)

http://alistair.cockburn.us/Basic+use+case+template

Article by Karl Wiegers:

http://www.processimpact.com/articles/usecase.html

Article: "Listening to the Customer's Voice" - describes how to run a use case workshop with real life users

Article by Rebecca Wirfs-Brock:

http://www.wirfs-brock.com/PDFs/Art_of_Writing_Use_Cases.pdf

Article: "The Art of Writing Use Cases"

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Wrap-up

Use cases: a technique for writing software requirements

define actors, write down the main goals of the actors, write scenarios for each use case, think about failures and recovery

Review the use cases

- with customers / stakeholders
- with developers and testers (and listen to their questions)

Use cases are also useful for "business modeling"

http://www-128.ibm.com/developerworks/rational/library/2784.html

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